

## Shell: Global Cards Programme Lowers Out-of-Pocket Spend and Improves Compliance

Shell is a global group of energy and petrochemicals companies with around 93,000 employees in more than 90 countries and territories.

## The challenge

Shell wanted to ensure that all cardholders using its global cards programme followed its travel and expense policy, including spend only for corporate use. It wanted to make sure that cardholders submit expense claims and reduce – and audit – out-of-pocket spend. It also wanted to track the programme against predefined metrics so that it delivered expected efficiency gains.

## The solution

Through the selection of Citi as a single card provider Shell was able to construct a consistent global travel policy in line with capabilities of its partners. A key aspect in the successful rollout of the travel policy was getting the process mandated which could then be enforced through the support of Citi systems.

Shell used Citi's system infrastructure to implement global file feeds to Shell's expense management systems which automatically populated expense claims for cardholders. As a result, Shell can audit out-of-pocket claims against card claims through its expense management system and refer possible fraudulent activity or deviations to a central team for review. In addition, Shell worked with Citi to implement a streamlined credit limit allocation model based on cardholder travel needs and was underpinned by a consistent Merchant Category Code blocks to ensure a appropriate profile settings. Citi's fraud prevention systems provides a underlying level of monitoring of cardholder and client spend patterns to identify unusual activity.

As programme evolves the central programme administrator team together with Citi regularly reviews the applied controls and new tools to help evaluate the performance.

## The result

Due to the introduction of a global card programme – and a clear monitoring processes for out-of-pocket spend – out-of-pocket expenses now account for just 5% of total spend: which is much less than peer companies and significantly lower than before the programme launched.

The controls implemented as part of the solution have resulted in Shell having fraud rates that are lower than peer companies that work with Citi. More than 55,000 expenses claims are processed monthly; over 80,000 employees (85% of all Shell employees) can now access the system; and 50,000 of these – across 30 countries – are cardholders.

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